

Expression of Interest

PLANNING, DESIGN AND CONSTRUCTION SUPERVISION FOR THE NEW DEPARTURE LEVEL BRIDGE, EXTENSION OF CONCOURSES AND ALLIED WORKS AT ALLAMA IQBAL INTERNATIONAL AIRPORT (AIIAP), LAHORE (Consultancy Services)

National

Single Stage-Two Envelope



September 07, 2026

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INVITATION FOR PRE-QUALIFICATION

PROCUREMENT OF CONSULTANCY SERVICES

1. The **Pakistan Airports Authority (Planning & Development Directorate)** has reserved Funds for the procurement planned for FY **2026-27**. The **Pakistan Airports Authority (Planning & Development Directorate)** intends to apply part of the proceeds of this Fund to cover eligible payments under the contract for the "**PLANNING, DESIGN AND CONSTRUCTION SUPERVISION FOR THE NEW DEPARTURE LEVEL BRIDGE, EXTENSION OF CONCOURSES AND ALLIED WORKS AT ALLAMA IQBAL INTERNATIONAL AIRPORT (AIIAP), LAHORE**" with the reference of "**P108382**"

2. The **Pakistan Airports Authority (Planning & Development Directorate)** intends to pre-qualify consulting firms / consultants for subsequent issuance of Request for Proposals (RFP), and sign the contract agreement(s) with the selected consultant(s) following the selection process.

3. The objective of the intended pre-qualification is the provision of "**PLANNING, DESIGN AND CONSTRUCTION SUPERVISION FOR THE NEW DEPARTURE LEVEL BRIDGE, EXTENSION OF CONCOURSES AND ALLIED WORKS AT ALLAMA IQBAL INTERNATIONAL AIRPORT (AIIAP), LAHORE**" through engagement of qualified consultants, and the purpose of this Pre-qualification Notice is to provide basic information to enable potential applicants to decide whether or not to respond to this Pre-qualification Notice.

4. Only the pre-qualified applicants shall be invited to participate in the Request for Proposals (RFP) process, and it is expected that the RFP will be issued to the Pre-qualified Applicants.

5. The pre-qualification process is open to all **National** Applicants subject to fulfilling the eligibility requirements mentioned in the respective Pre-qualification Documents. Interested Applicants may obtain further information from the Pakistan Airports Authority (Planning & Development Directorate) through **EPADS v2.0** during office hours. A complete set of Pre-qualification Documents may be accessed by interested Applicants through **EPADS v2.0** at <https://epads.gov.pk/opportunities/federal/procurements/108382>.

6. The application, prepared in accordance with the instructions in the Pre-qualification Documents, must be submitted through **EPADS v2.0** on or before **Friday, September 25, 2026 11:00 AM**. E-applications will be opened using **EPADS v2.0** on the same day at **Friday, September 25, 2026 11:30 AM**. Manual submission of applications shall not be entertained. Applicants who have not yet registered on the new version of **EPADS v2.0** may register themselves at <https://vendors.epads.gov.pk/>. A tutorial to explain the registration process is available at <https://www.youtube.com/watch?v=MNW6T38v7tc>.

In terms of Rule 48 of Public Procurement Rules, 2004, a Grievance Redressal Committee (GRC) is notified for the subject procurement and the notification copy is available on the procuring agency's website and on Authority's website at (www.ppra.org.pk).

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Instructions to Applicants

A. General

B. Contents of the Prequalification Documents

Sections of Prequalification Documents

1. **Scope of Application**

1.1. In connection with the “**Invitation for Prequalification**”, the Procuring Agency, as defined in Section II (Prequalification Data Sheet abbreviated as PDS), issues this set of Prequalification Documents (PD) to prospective applicants (also hereinafter referred as Applicants) interested in submitting applications (also hereinafter referred as Applications) to determine the capacity and capability of the Applicant(s) for supply of Goods and Related Services incidental thereto as specified in Section VII (Schedule of Requirements).

2. **Source of Funds**

2.1. Source of funds is same as referred in Invitation for Pre-qualification.

3. **Fraud and Corruption**

3.1. The Procuring Agency requires that the Applicants /Bidders/ Suppliers/Contractors under Government financed contracts, observe the highest standard of ethics during the procurement and execution of such agreements and contracts.

3.2. The Applicants/Bidders shall permit and shall cause their agents (whether declared or not), sub-contractors, sub-consultants, service providers, suppliers, and their personnel, to permit the Procuring Agency to inspect all accounts, records and other documents relating to any, Application/Bid submission, Secondary Procurement process, and to have them audited by auditors appointed by the Procuring Agency.

3.3. Any communications between the Applicant and the Procuring Agency related to matters of alleged corrupt and fraudulent practices must be made in writing or in electronic forms that provide record of the content of

communication.

3.4. Procuring Agency will reject an application or bid or proposal, if it is established that the Applicant or the Bidder or Prosper was engaged in corrupt and fraudulent practices in competing for the contract.

3.5. Procuring Agency will also declare the Applicant as blacklisted in accordance with rules and predefined standard mechanism.

4. Eligible Applicants

4.1. An Applicant may be a private entity, a state-owned enterprise or institution subject to ITB 4.6, or any combination of such entities in the form of a joint venture (JV) under an existing JV agreement or with the intent to enter into such an agreement supported by a letter of intent.

In case of single (private or state-owned entity), it shall be liable for execution of all the provisions of the Contract Agreement.

In the case of a joint venture, all members shall be jointly and severally liable for the execution of all the provisions of the Contract Agreement (if signed b/w the Procuring Agency and the JV), in accordance with the Contract conditions that apply.

The JV shall nominate a Representative who shall have the authority to conduct all business for and on behalf of any and all the members of the JV during the Prequalification process, Bidding process (in the event the prequalified JV submits a Bid) and during the period of contract agreement and contract execution (in the event the JV is awarded the Contract). Unless specified in the PDS, there is no limit on the number of members in a JV.

4.2. An Applicant may apply for Prequalification both individually, and as part of a joint venture, or participate as a subcontractor. If prequalified as a JV only, it will not be permitted to bid for the same contract as an individual entity. Bids submitted in violation of this provision will be rejected.

4.3. An Applicant and any of its affiliates (that directly or indirectly control, are controlled by or are under common control with that entity) may submit its Application for Prequalification either individually, as joint venture or as a sub-contractor among them for the same contract. However, if prequalified only one prequalified Applicant will be allowed to bid for the same contract.

All Bids submitted in violation of this provision will be rejected.

4.4. Applicants shall be considered to have a conflict of interest, if they participated as a consultant in the preparation of the design or technical specifications or have been hired or proposed to be hired by the Procuring Agency for execution of subsequent Contract Agreement. In addition, Applicants may be considered to have a conflict of interest if they have a close business or family relationship with such professional staff of the Procuring Agency (or a recipient of a part of the funds) who:

4.4.1. are directly or indirectly involved in the preparation of the Prequalification Documents or Bidding Documents or specifications of Contract and/or the Prequalification or Bid evaluation process of such Contract; or

4.4.2. would be involved in the implementation or supervision of such Agreement t, unless the conflict stemming from such relationship has been resolved throughout the Procurement Process, Bidding.

4.5. An Applicant that has been declared debarred or blacklisted shall be ineligible to be prequalified to bid for such period of time and for such type of procurement for which he has been declared debarred or blacklisted. The list of debarred firms and individuals is available at PPRA's website.

4.6. An Applicant shall provide such documentary evidence for determining the eligibility of the Applicant to the reasonable satisfaction of the Procuring Agency.

5. Eligibility (in terms of Nationality)

5.1. Applicants may be ineligible if they are nationals of ineligible countries as indicated in Section V.

B. Contents of the Prequalification Documents

6. Sections of Prequalification Documents

6.1. This set of Prequalification Documents consists of Parts 1 and 2 which comprise all the sections indicated below, and which should be read in conjunction with any Addendum issued in accordance with ITA 8.

PART 1 Prequalification Procedures PART 2 Supply Requirements

6.2. Section I - Instructions to Applicants (ITA)

6.3. Section II - Prequalification Data Sheet (PDS)

6.4. Section III - Qualification Criteria and Requirements

6.5. Section IV - Application Forms

6.6. Section V - Eligible Countries

6.7. Section VI - Fraud and Corruption

6.8. Section VII – Schedule of Requirements

6.9. The Procuring Agency accepts no responsibility for the completeness of the Prequalification documents, responses to requests for clarification, the minutes of the pre-Application meeting (if any), or Addenda to the Prequalification documents in accordance with ITA 8. In case of any discrepancies, documents issued directly through ePADS shall prevail.

6.10. The Applicant is expected to examine all instructions, forms, and terms in the Prequalification Documents and to furnish with its Application all information or documentation as is required by the Prequalification Documents.

7. Clarification of Pre-qualification Documents and Pre-Application Meeting

7.1. An Applicant requiring any clarification of the Pre-qualification Documents shall contact the Procuring Agency in writing through ePADS as. The Procuring Agency will respond in writing through ePADS to any request for clarification provided that such request is received no later than three (03) days prior to the deadline for submission of the Applications. The Procuring Agency shall forward a copy of its response to all prospective

Applicants through ePADS who have obtained the Prequalification Documents from ePADS, including a description of the inquiry but without identifying its source. If so indicated in the PDS, the Procuring Agency shall also promptly publish its response through ePADS. Should the Procuring Agency deem it necessary to amend the Prequalification Documents as a result of a clarification, it shall do so in accordance with the provisions of ITA 16.2.

7.2. If indicated in the PDS, the Applicant's designated representative is invited at the Applicant's cost to attend a pre-Application meeting through online platform / **EPADS v2.0** as per date and time mentioned in the PDS. During this Pre-Application meeting, prospective Applicants may request clarification of the schedule of requirement, the qualification criteria or any other aspects of the Pre-qualification Documents.

7.3. Minutes of the Pre-Application meeting, if applicable, including the text of the questions asked by Applicants, including those during the meeting (without identifying the source) and the responses given, together with any responses prepared after the meeting will be transmitted promptly through ePADS to all prospective Applicants who have obtained the Pre-qualification Documents. Any modification to the Pre-qualification Documents that may become necessary as a result of the pre-Application meeting shall be made by the Procuring Agency exclusively through the use of an Addendum pursuant to ITA 8 and through **EPADS v2.0**. Non-attendance at the pre-Application meeting will not be a cause for disqualification of an Applicant.

8. Amendment of Prequalification Documents

8.1. At any time prior to the deadline for submission of Applications, the Procuring Agency may amend the Prequalification Documents by issuing an Addendum through **EPADS v2.0**.

8.2. Any Addendum issued shall be part of the Prequalification Document and shall be communicated in writing through ePADS to all Applicants who have obtained the Prequalification Documents from the Procuring Agency. The Procuring Agency shall promptly publish the Addendum at the Procuring Agency's web page and **EPADS v2.0**.

Provided that an Applicant who had already submitted their Applications

prior to the issuance of any such addendum shall have the right to withdraw his already submitted Application and submit the revised Application prior to the original or extended Application submission deadline through **EPADS v2.0**.

8.3. To give Applicants reasonable time to take an Addendum into account in preparing their Applications, the Procuring Agency may at its discretion, extend the deadline for the submission of Applications in accordance with ITA 16.2:

Provided that the Procuring Agency shall extend the deadline for submission of Applications, if such an addendum is issued within last three (03) days of the Application submission deadline.

C. Preparation of Applications

9. Cost of Applications

9.1. The Applicant shall bear all costs associated with the preparation and submission of its Application. The Procuring Agency will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the Pre-qualification process.

10. Language of Application

10.1. The Application as well as all correspondence and documents relating to the Pre-qualification exchanged by the Applicant and the Procuring Agency, shall be written in the language specified in the PDS. Supporting documents and printed literature that are part of the Application may be in another language, provided they are accompanied by an accurate translation of the relevant passages in the language specified in the PDS, in which case, for purposes of interpretation of the Application, the translation shall govern.

11. Documents Comprising the Application

11.1. The Application shall comprise the following:

11.1.1. **Application Submission Letter**, in accordance with ITA 12.1;

11.1.2. **Eligibility**: documentary evidence establishing the Applicant's eligibility, in accordance with ITA 13.1;

11.1.3. **Qualifications**: documentary evidence establishing the Applicant's qualifications, in accordance with ITA 14; and

11.1.4. any other document required as specified in the PDS.

11.2. **Application Submission Letter**

11.2.1. The Applicant shall complete an Application Submission Letter as provided in Section IV (Application Forms). This Form must be completed without any alteration to its format.

11.3. **Documents Establishing the Eligibility of the Applicant**

11.3.1. To establish its eligibility in accordance with ITA 4, the Applicant shall complete the eligibility declarations in the Application Submission Letter and Form ELI-1.1 (eligibility), included in Section IV (Application Forms).

11.4. **Documents Establishing the Qualifications of the Applicant**

11.4.1. To establish its qualifications to perform the contract(s) in accordance with Section III (**Qualification Criteria and Requirements**), the Applicant shall provide the information requested in the corresponding Information Sheets included in **Section IV (Application Forms)**.

11.4.2. Wherever an Application Form requires an Applicant to state a monetary amount, Applicants should indicate the Pak Rupee equivalent using the rate of exchange determined as follows:

11.4.2.1. for turnover or financial data required for each year - Exchange rate prevailing on the last day of the respective calendar year (in which the amounts for that year is to be converted).

11.4.2.2. value of single contract - Exchange rate prevailing on the date of the contract.

11.4.3. Exchange rates shall be taken from the publicly available source identified in the PDS. Any error in determining the exchange rates in the Application may be corrected by the Procuring Agency.

11.4.4. The documentary evidence of the Applicant's qualifications to conclude a contract Agreement, shall establish to the Procuring Agency's satisfaction:

11.4.4.1. that, if required in the BDS, an Applicant that does not manufacture or produce the Goods it offers to supply shall submit the Manufacturer's Authorization using the form included in Section IV A (Bidding Forms) to demonstrate that it has been duly authorized by the manufacturer or producer of the Goods to supply these Goods in the Procuring Agency's Country;

11.4.4.2. that, if required in the BDS, in case of an Applicant not doing business within Islamic Republic of Pakistan (or the country where the procurement is being made), the Applicant is, or will be, (if awarded the call off contract) represented by an Agent in the country, equipped and able to carry out the Supplier's maintenance, repair, and spare parts stocking obligations in respect of the Goods.

D. Submission of Applications

15. Submission of the Applications through EPADS v2.0

15.1. The Bidder shall prepare and submit Bid with due diligence after carefully reading all the terms and condition before submission through ePADS in accordance with the procedures specified in the PDS.

15.2. In case the Applicant is a JV, the Application shall submit an authorized representative of the JV on behalf of the JV and so as to be legally binding on all the members as evidenced by a power of attorney signed by their legally

authorized signatories.

16. **Deadline for Submission of Applications**

16.1. Applicants shall be submitted through ePADS no later than the deadline indicated in the PDS.

16.2. If required in accordance with the provisions of ITA 8.3, the Procuring Agency will extend the deadline for the submission of Applications, in which case all rights and obligations of the Procuring Agency and the Applicants subject to the previous deadline shall thereafter be subject to the deadline as extended.

16.3. The deadline will be extended in the same manner as that of original Invitation for Prequalification (or the advertisement) through **EPADS v2.0**.

17. **Opening of Applications**

17.1. The Procuring Agency shall open all Applications on the date and time specified in the PDS through **EPADS v2.0**. Late Applications shall be treated in accordance with ITA 16.1.

E. Procedures for Evaluation of Applications

18. **Confidentiality**

18.1. Information relating to the Applications, their evaluation and results of the Prequalification shall not be disclosed to Applicants or any other persons not officially concerned with the Prequalification process until the notification of Prequalification results is made to all Applicants in accordance with ITA 26 through **EPADS v2.0**.

18.2. From the deadline for submission of Applications to the time of notification of the results of the Prequalification in accordance with ITA 26, any Applicant that wishes to contact the Procuring Agency on any matter related to the Prequalification process may do so only in writing through **EPADS v2.0**

19. **Clarification of Applications**

19.1. To assist in the evaluation of Applications, the Procuring Agency may, ask an Applicant for a clarification (including missing documents) of its Application, to be submitted within a stated reasonable period of time. Any request for clarification from the Procuring Agency and all clarifications from the Applicant shall be in writing through **EPADS v2.0**

19.2. If an Applicant does not provide clarifications and/or documents requested by the date and time set in the Procuring Agency's request for clarification, its Application shall be evaluated based on the information and documents available at the time of evaluation of the Application.

20. Responsiveness of Applications

20.1. The Procuring Agency may reject any Application which is not responsive to the requirements of the Prequalification Documents. In case the information furnished by the Applicant is incomplete or otherwise requires clarification as per ITA 19.1, and the Applicant fails to provide satisfactory clarification and/or missing information within prescribed time, it may result in disqualification of the Applicant.

21. Margin of Preference

21.1. Unless otherwise specified in the PDS, a margin of preference shall not apply in the Bidding process resulting from this Pre-qualification.

22. Sub-contractors

22.1. Subcontractors' qualification and experience will not be considered for evaluation of the Applicant. The Applicant on its own (without taking into account the qualification and experience of the Subcontractor) should meet the qualification criteria.

F. Evaluation of Applications and Prequalification of Applicants

23. Evaluation of Applications

23.1. The Procuring Agency shall use the factors, methods, criteria, and requirements defined in Section III, Qualification Criteria and Requirements, to evaluate the qualifications of the Applicants, and no other methods, criteria, or requirements shall be used. The Procuring Agency reserves the right to waive minor deviations from the qualification criteria if they do not materially affect the technical capability and financial resources of an Applicant to perform the contract, however subject to the provisions of ITA 25.

23.2. Subcontractors proposed by the Applicant shall be fully qualified for their parts of the Scope of Supply of the Goods and Allied Services.

23.3. In case of multiple contracts, Applicants should indicate in their Applications the individual contract or combination of contracts in which they are interested. The Procuring Agency shall prequalify each Applicant for the maximum combination of contracts for which the Applicant has thereby indicated its interest and for which the Applicant meets the appropriate aggregate requirements. The Qualification Criteria and Requirements are mentioned in Section III.

Only the qualifications of the Applicant shall be considered. The qualifications of other related entities such as the Applicant's subsidiaries, parent entities, affiliates, subcontractors or any other firm(s) different from the Applicant shall not be taken into consideration in determining the qualifications of the Applicant.

24. Procuring Agency's Right to Accept or Reject Applications

24.1. The Procuring Agency reserves the right to accept or reject all the Applications, and to annul the Prequalification process at any time, without thereby incurring any liability to the Applicants. However, the procuring agency shall record its reasons and justifications on **EPADS v2.0**, duly approved by the Principal Accounting Officer or Head of Organization.

25. Pre-qualification of Applicants

25.1. All Applicants whose Applications substantially meet or exceed the specified qualification requirements will be prequalified by the Procuring

Agency.

25.2. An Applicant may be “conditionally prequalified,” that is, qualified subject to the Applicant submitting or correcting certain specified nonmaterial documents or deficiencies to the satisfaction of the Procuring Agency.

25.3. Applicants that are conditionally prequalified will be so informed along with the statement of the condition(s) which must be met to the satisfaction of the Procuring Agency before or at the time of submitting their Bids.

26. Notification of Prequalification

26.1. The Procuring Agency shall notify all Applicants in writing through **EPADS v2.0** indicating the names of those Applicants who have been prequalified or conditionally prequalified. In addition, those Applicants who have been disqualified will be informed separately through **EPADS v2.0**.

26.2. The procuring agency shall communicate to those suppliers or contractors who have not been pre-qualified the reasons for not pre-qualifying them through **EPADS v2.0**

27. Request for Bids

27.1. Promptly after the notification of the results of the Prequalification, the Procuring Agency will invite the Bids from all the Applicants that have been prequalified through **EPADS v2.0**.

28. Changes in Qualifications of Applicants

28.1. Any change in the structure or formation of an Applicant after being prequalified in accordance with ITA 25 and invited to bid (including, in the case of a JV, any change in the structure or formation of any member thereto) shall be subject to the written approval of the Procuring Agency prior to the deadline for submission of Bids. Such approval shall be denied if:

28.1.1. a prequalified Applicant proposes to associate with a disqualified Applicant or in case of a disqualified joint venture, any of its members;

28.1.2. as a consequence of the change, the Applicant no longer substantially meets the qualification criteria set forth in Section III, Qualification Criteria and Requirements; or

28.1.3. in the opinion of the Procuring Agency, the change may result in a substantial reduction in competition.

28.2. Any such change should be submitted to the Procuring Agency before the date of "Invitation to Bids".

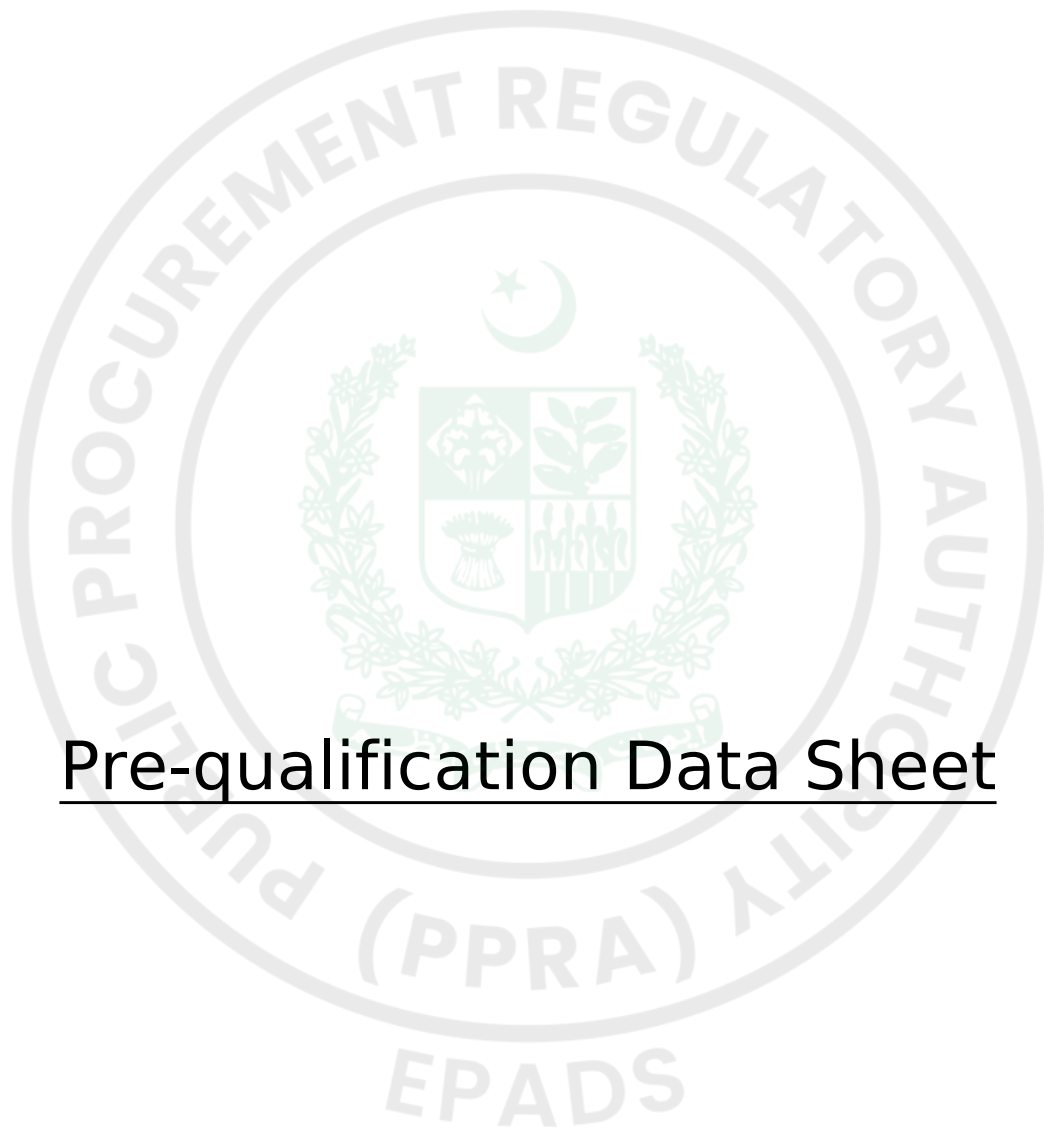
29. Redressal of Grievances

29.1. Procuring agency shall constitute a Grievance Redressal Committee (GRC) and proceed in accordance with the procedure and mechanism defined under Rule-48 of Public Procurement Rules, 2004.

29.2. The GRC shall not have any of the members of Procurement Evaluation Committee. The committee must have one subject specialist depending on the nature of the procurement.

30. Mechanism of Blacklisting

30.1. The procuring agency shall initiate blacklisting or debarment proceedings against any bidder, supplier or contractor in accordance with the mechanism prescribed under Rule-19 of Public Procurement Rules, 2004 read with "Mechanism for Blacklisting Regulations, 2024".



Pre-qualification Data Sheet

Prequalification Data Sheet (PDS)

The following specific data for the Prequalification of Applicants shall complement, supplement, or amend the provisions in the Instructions to Applicants (ITA). Whenever there is a conflict, the provisions herein shall prevail over those in ITA.

PDS Clause Number

ITA Number

Amendments of, and Supplements to, Clauses in the Instructions to Applicants

A. General

PDS Clause Number 1

ITA Number 1.1

Identification Number of the Invitation for Prequalification: **P108382**

The Procuring Agency is: **Pakistan Airports Authority (Planning & Development Directorate)**

List of Service Contracts:

See section services and Lots

PDS Clause Number 2

ITA Number 2.1

The name of Procuring Agency is: **Pakistan Airports Authority (Planning & Development Directorate)**

The name of Project / Procurement is: **PLANNING, DESIGN AND CONSTRUCTION SUPERVISION FOR THE NEW DEPARTURE LEVEL BRIDGE, EXTENSION OF CONCOURSES AND ALLIED WORKS AT ALLAMA IQBAL INTERNATIONAL AIRPORT (AIIAP), LAHORE**

PDS Clause Number 3

ITA Number 4.2

Maximum number of members in a Joint Venture (JV): **3**

PDS Clause Number 4

ITA Number 4.5

A list of debarred firms and individuals is available on PPRA website: **<https://ppra.gov.pk>**

B. Contents of the Prequalification Document

PDS Clause Number 5

ITA Number 7.1

For clarification, the Applicant shall seek clarifications through: **EPADS v2.0**

PDS Clause Number 6

ITA Number 7.1 & 8.2

Information related to Prequalification shall be published on: **EPADS v2.0**

PDS Clause Number 7

ITA Number 7.2

Pre-Application Meeting: **Clarification Date: Friday, September 18, 2026**

C. Preparation of Applications

PDS Clause Number 8

ITA Number 10.1

This Prequalification Document has been issued in the language: **English**

PDS Clause Number 9

ITA Number 11.1(d)

Additional documents to be submitted through EPADS v2.0:

No

PDS Clause Number 10

ITA Number 14.2

Source for determining exchange rates: **Not Applicable**

D. Submission of Applications

PDS Clause Number 11

ITA Number 16.1

Deadline for Application Submission:

Day: **Friday**

Date: **Friday, September 25, 2026**

Time: **11:00 AM**

PDS Clause Number 12

ITA Number 17.1

Opening of Applications shall be conducted through: **EPADS v2.0**

Day: **Friday**

Date: **Friday, September 25, 2026**

Time: **11:30 AM**

Virtual participation link: **<https://vendors.epads.gov.pk/>**

E. Procedures for Evaluation of Applications

PDS Clause Number 13

ITA Number 21.1

Margin of Domestic Preference: **Not Applicable**

(Applicable only if authorized in Procurement Plan)

PDS Clause Number 14

ITA Number 29.1

Prequalification-related complaints / grievances shall be submitted in writing through: **EPADS v2.0**

A complaint may challenge:

- The terms of the Prequalification Documents
- The Procuring Agency's decision not to prequalify an Applicant

Eligibility & Qualification Criteria

Bidder's Type	Required Registration
Any	FBR (NTN) SECP PEC

Eligibility Criteria	Document
Valid registration with the Pakistan Engineering Council (PEC) as a consultant including registration in Project Profile Codes 1215, and 1216 and Service Codes of 0532, 0537 and 0546. In the case of a Joint Venture (JV), at least one member of the JV must meet the requirement	Yes
All foreign consulting firms intending to participate in this procurement process must comply with the Pakistan Engineering Council (PEC) Bye-Laws. The firm must be registered with PEC in accordance with the Consulting Engineers/Consulting Firms Registration Regulations and possess a valid license for providing consultancy services in Pakistan. [If this requirement does not pertain to you, attach a single pager stating this requirement as not applicable]	Yes
Foreign Firms must form a joint venture (JV) with a Pakistani consulting firm duly registered with PEC, as per the PEC regulations. Letter of Intent to form JV on each firm's letter head is required. [If this requirement does not pertain to you, attach a single pager stating this requirement as not applicable]	Yes
Registration with the Federal Board of Revenue (FBR) as an active taxpayer. For foreign firms participating in a JV, registration with the relevant authority in the jurisdiction of their registration is required.	Yes

Registration with Securities & Exchange Commission of Pakistan (SECP). In case of Foreign Firm participating in JV, Certificate of Incorporation of the firm in the Country of Origin is required.	Yes
Letter of Application (Annexure A), duly signed by an authorized representative of the Applicant.	Yes
Joint Venture agreement or a letter of intent to form such an agreement, duly signed by all members (in the case of a Joint Venture). [If this requirement does not pertain to you, attach a single pager stating this requirement as not applicable]	Yes
Power of Attorney (on non-judicial Stamp Paper valuing PKR 500) specifically authorizing the authorized representative to sign and submit the application for prequalification on behalf of the Applicant.	Yes
Affidavit of non-Blacklisting on judicial stamp paper to the effect that the firm/ JV/ Consortium partner(s) has never been blacklisted with any Government Department/ Agency/ Authority	Yes

Evaluation Criteria

Quality Based Selection (QBS)

Weightage (Without Financial Criteria)

Technical Evaluation %	
100	
Technical Marks	100
Passing Marks	70
Financial Soundness -Refer to Section 3.3.1.1 of Evaluation Criteria Annexure	

Average Annual Turnover of the Applicant – Attach audited financial statements for any three of last five financial years duly certified by a Chartered Accounting Firm submitted with (Form A-4). Average Annual turnover for any three of last five financial years. Form A-4 shall be filled in this regard. [05 marks if average annual turnover of any three of last five financial years is PKR 500 million or above.] Average Turnover = $(\text{Year 1} + \text{Year 2} + \text{Year 3}) \div 3$ [For average turnover of less than PKR 500 million, marks shall be awarded as per following formula: $(A \times 5 / 500)$, where 'A' is average annual turnover in Million] (Qualitative)(Doc Required)	5
Average Annual Working Capital – Attach audited financial statements for any three of last five financial years duly certified by a Chartered Accounting Firm submitted with (Form A-4). Average Annual Working Capital for any three of last five financial years. Form A-4 shall be filled in this regard. Average Working Capital = $(\text{Year 1} + \text{Year 2} + \text{Year 3}) \div 3$ [05 marks if average working capital any three of last five financial years is PKR 300 million or above] [For average working capital of less than PKR 300 million, marks shall be awarded as per following formula: $(A \times 5 / 300)$, where 'A' is average annual working capital in Million] (Qualitative)(Doc Required)	5
General/Specific Experience - Refer to Section 3.3.1.2 of Evaluation Criteria Annexure	
Experience in General Engineering Consultancy Services – Attach “Completion of Services (Design and/or Supervision)” and any other supporting document (clearly stating the date of completion of either Services and project cost) of the respective project with Form A-2 and A-3. A particular project for an engineering design service can only be claimed against one of the sub-criteria General Experience of all types of engineering design consultancy services in the last ten (10) years for projects having a minimum overall Estimated/Completion Cost of PKR 1,000 million for local/ US \$ 3.5 Million for foreign JV partner. Three (03) marks shall be awarded for each successfully completed project. Maximum 10 Marks shall be awarded if ≥ 4 successfully completed project. (Qualitative)(Doc Required)	10

Experience in Roads & Highways Projects - Attach "Completion of Services (Design)" and any other supporting document (clearly stating the date of completion of Services and project cost) of the respective project with Form A-2 and A-3. A particular project for an engineering design service can only be claimed against one of the sub-criteria Experience of Engineering Design Services for Road and Highways projects with a minimum cost of the project of Rs 2,000 million for local / US \$ 7.0 Million for foreign JV partner in the last fifteen (15) years. [05 Points for each successfully completed project with maximum of 10 Points]. (Qualitative)(Doc Required)	10
Specific Experience of Bridge/Flyover – Attach "Completion of Services (Design and/or Supervision)" and any other supporting document (clearly stating the date of completion of either Services and project cost) of the respective project with Form A-2 and A-3. A particular project for an engineering design service can only be claimed against one of the sub-criteria a) Experience of Engineering Design Consultancy services for a bridge/Flyover project having minimum cost of the project of Rs 1,000 million for local/ US \$ 7 Million for foreign JV partner in the last fifteen (15) years. [Eight (08) Points for each successfully completed project with maximum of 16 Points] b) Experience of construction supervision Consultancy services for a bridge/Flyover/Metro having minimum cost of the project of Rs 2,000 million for local/ US \$ 7 Million for foreign JV partner in the last fifteen (15) years. [Seven (07) Points for each successfully completed project with maximum of 14 Points]. (Qualitative)(Doc Required)	30
Key Personnel - Refer to Section 3.3.1.3 of Evaluation Criteria Annexure.	
Project Team Leader – Attach Form A-6 and A-7 for proposed Key Expert with Supporting documents Minimum Academic Qualification: M.Sc. Civil Engineering / Project Management Registered with PEC as Professional Engineer. Minimum Relevant Experience: 10 years (Qualitative)(Doc Required)	5
Architect – Attach Form A-6 and A-7 for proposed Key Expert with Supporting documents Minimum Academic Qualification: B.Sc. Architecture Registered with PCATP Minimum Relevant Experience: 10 years (Qualitative)(Doc Required)	5
Structural Design Engineer – Attach Form A-6 and A-7 for proposed Key Expert with Supporting documents Minimum Academic Qualification: M.Sc. Civil (Structures) Registered with PEC as Professional Engineer Minimum Relevant Experience: 10 years (Qualitative)(Doc Required)	5

Pavement Design Engineer – Attach Form A-6 and A-7 for proposed Key Expert with Supporting documents Minimum Academic Qualification: M.Sc. Civil (Transportation) Registered with PEC as Professional Engineer Minimum Relevant Experience: 10 years (Qualitative)(Doc Required)	5
Mechanical / HVAC Design Engineer – Attach Form A-6 and A-7 for proposed Key Expert with Supporting documents Minimum Academic Qualification: M.Sc. Mechanical Registered with PEC as Professional Engineer Minimum Relevant Experience: 10 years (Qualitative)(Doc Required)	5
Electrical Design Engineer – Attach Form A-6 and A-7 for proposed Key Expert with Supporting documents Minimum Academic Qualification: M.Sc. Electrical Registered with PEC as Professional Engineer Minimum Relevant Experience: 10 years (Qualitative)(Doc Required)	5
Network Design Engineer – Attach Form A-6 and A-7 for proposed Key Expert with Supporting documents Minimum Academic Qualification: B.Sc. Computer System / IT / Electronics / Telecom Registered with PEC as Professional Engineer Minimum Relevant Experience: 05 years (Qualitative)(Doc Required)	5
Contract Specialist – Attach Form A-6 and A-7 for proposed Key Expert with Supporting documents Minimum Academic Qualification: B.Sc. Engineering Registered with PEC as Professional Engineer Minimum Relevant Experience: 10 years (Qualitative)(Doc Required)	5





Annexure

Scope of Services

The Annexure attached hereto shall constitute an integral, essential, and binding part of the PQ Documents. The Applicant shall download the aforesaid Annexures, duly sign and stamp each page thereof, and upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Scope of Services** (page number: 36)

Evaluation Criteria

The Annexure attached hereto shall constitute an integral, essential, and binding part of the PQ Documents. The Applicant shall download the aforesaid Annexures, duly sign and stamp each page thereof, and upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Evaluation Criteria** (page number: 41)

Letter of Application

The application forms attached as annexure shall be duly completed/filled, signed and stamped, together with all supporting documents required therein and the applicant shall upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Letter of Application** (page number: 49)

Form A1

The application forms attached as annexure shall be duly completed/filled, signed and stamped, together with all supporting documents required therein and the applicant shall upload the complete scanned copy as an

integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Form A1** (page number: 53)

Form A2 & A3

The application forms attached as annexure shall be duly completed/filled, signed and stamped, together with all supporting documents required therein and the applicant shall upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Form A2 & A3** (page number: 55)

Form A4

The application forms attached as annexure shall be duly completed/filled, signed and stamped, together with all supporting documents required therein and the applicant shall upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Form A4** (page number: 57)

Form A5

The application forms attached as annexure shall be duly completed/filled, signed and stamped, together with all supporting documents required therein and the applicant shall upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Form A5** (page number: 58)

Form A6 & A7

The application forms attached as annexure shall be duly completed/filled, signed and stamped, together with all supporting documents required therein and the applicant shall upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Form A6 & A7** (page number: 59)

Form A8

The application forms attached as annexure shall be duly completed/filled, signed and stamped, together with all supporting documents required therein and the applicant shall upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Form A8** (page number: 61)

Form A9

The application forms attached as annexure shall be duly completed/filled, signed and stamped, together with all supporting documents required therein and the applicant shall upload the complete scanned copy as an integral part of its submission. Failure to comply with this requirement may render the application non-responsive, in accordance with the applicable procurement rules and the provisions of the PQ Documents.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Form A9** (page number: 62)

Layout Plan

The Annexure attached hereto shall constitute an integral, essential, and binding part of the PQ Documents. The Applicant shall download the aforesaid Annexures, duly sign and stamp each page thereof, and upload the complete scanned copy as an integral part of its submission.

Technical Submission (Vendor)

Document Required

See Form Under Additional Forms and Documents: **Layout Plan** (page number: 64)





Procurement Forms







Additional Forms and Documents



PAKISTAN AIRPORTS AUTHORITY

CONSULTANCY SERVICES FOR

PLANNING, DESIGN AND CONSTRUCTION SUPERVISION FOR
THE NEW DEPARTURE LEVEL BRIDGE, EXTENSION OF
CONCOURSES AND ALLIED WORKS AT ALLAMA IQBAL
INTERNATIONAL AIRPORT (AIIAP), LAHORE

Expression of Interest Document

SEPTEMBER



INSTRUCTIONS TO APPLICANTS

1. Scope of Services

- 1.1. The Pakistan Airports Authority (hereinafter referred to as "the Employer") intends to engage consultancy services for the assignment namely "Consulting Services for Planning, Design and Construction Supervision for the New Departure Level Bridge, Extension of Concourses and Allied Works at Allama Iqbal International Airport (AllAP), Lahore."
- 1.2. The Consultant shall provide comprehensive consultancy services for Planning, Design, Procurement Support and Construction Supervision for the New Departure Level Bridge, Extension of Concourses and Allied Works at Allama Iqbal International Airport (AllAP), Lahore, including but not limited to the following:
 - 1.2.1. Project Planning & Feasibility: Review existing airport infrastructure, traffic conditions, passenger handling capacity and ongoing/related projects; undertake feasibility and viability studies, assessment of alternatives, cost-benefit analysis, traffic forecasts and recommend the most technically, economically and operationally viable solution. The feasibility and options assessment shall specifically evaluate the alignment, geometric and operational compatibility of the proposed new Departure Level Bridge and Passenger Movement Bridge with (a) the newly extended Passenger Terminal Building (Domestic side, west/left) and (b) the proposed future terminal expansion (International side, east/right), in line with the configuration indicated in PAA's layout drawing, including Lane-1 and Lane-2 connections.
 - 1.2.2. Surveys & Investigations: Carry out all necessary site surveys, traffic surveys/counts, investigations and geotechnical investigations, including soil exploration, testing, bearing capacity, settlement analysis, groundwater assessment and recommendations for foundations/ground improvement. Utility detection and mapping surveys (including GPR scanning and/or trial pitting/potholing as necessary) for all existing storm water drainage, sewerage, water supply, electrical (HT/LT) and communication/IT utilities within and adjacent to the footprint of the new bridge, its foundations/piers and the proposed pedestrian connector structures, cross-verified against as-built records held by PAA/CAA and the respective utility-owning agencies.
 - 1.2.3. Traffic & Landside Planning: Undertake traffic impact and capacity analysis, queue and delay assessment, Level of Service (LOS) analysis and develop solutions to improve traffic circulation and accommodate projected demand, while considering VIP access, parking and other landside interfaces, direct connection from lower ground car park levels to the concourse to avoid pedestrian crossing at on-grade pick-up lanes and to ensure efficient passenger movement system between parking, concourses and terminal facilities.

- 1.2.4. Architectural & Engineering Design: Develop conceptual, preliminary and detailed designs for the new departure level bridge, extension of associated concourse areas and allied infrastructure, including architectural, structural, civil, MEP, drainage, utilities, fire protection, accessibility, landscaping, traffic management, wayfinding and security-related requirements. Accordingly, spaces to be proposed for passenger and commercial amenities including but not limited to dedicated washrooms, Food & Beverages, Airline Services, Banking & ATMs, Hotel and Vehicle Registration kiosks, Tourism Information Desks etc. Design of the steel-structure pedestrian bridge connections with canopy roofing shown in the layout, linking the new Departure Level Bridge/Passenger Movement Bridge to (a) the extended Domestic terminal on the left and (b) the proposed future International expansion on the right, including architectural continuity/wayfinding with the existing and expanded terminal, canopy glazing/cladding and roof drainage, accessibility (ramps/lifts) and smoke management/fire-life-safety design appropriate to a covered pedestrian walkway over an active apron/roadway.
- 1.2.5. Structural & Infrastructure Design: Design new bridge structures and extension of concourses, foundations, decks, piers, transoms, expansion joints, barriers and other structural components, including assessment/reinforcement of existing structures and foundations where required, considering applicable loading, seismic, wind, dynamic, durability, serviceability and safety requirements. Preferably steel structure for the concourse extended weather protected area having Aluminum clad steel roof with skylights. Structural steel design of the pedestrian connector bridges and canopy (framing, connections, bearings and expansion/movement joints to accommodate differential movement between the new bridge, the existing terminal structure and the future international expansion), corrosion protection and fire-rating of structural steel, and seismic/wind design of the canopy structure.
- 1.2.6. Integration with Existing & Planned Facilities: Ensure seamless integration of the proposed works with the existing airport infrastructure, Passenger Terminal Building expansion and other ongoing/planned developments, including assessment of alternative arrangements for the existing departure bridge, concourse and drop-off facilities. Structural and architectural tie-in with the two specific adjoining developments shown in the layout — the completed Domestic terminal extension (left) and the proposed future International expansion (right) — including design of interim/temporary closure details and future-proofed structural interfaces (e.g., stub connections, embedded plates, expansion provisions) on the International side to permit connection when that expansion is subsequently built.
- 1.2.7. BIM Implementation: Develop and maintain a coordinated BIM model (LOD 400/500) covering architectural, structural, MEP, traffic/wayfinding and other relevant disciplines, including 4D/5D coordination, clash detection, asset tagging and preparation of an as-built BIM model for future operation and facility management. Provide BIM-related training/capacity building to designated personnel of the Procuring Agency.
- 1.2.8. Project Approval & Procurement Support: Prepare/update PC-I, engineering estimates, rate analysis, quantity take-offs, technical specifications, construction/IFC drawings, prequalification documents,

- bidding documents and other procurement-related documentation, and provide assistance during prequalification and bidding/evaluation processes.
- 1.2.9. Construction Supervision & Project Management: Act as the Engineer in accordance with the applicable FIDIC provisions and provide comprehensive construction supervision/project management services through an appropriately staffed resident team, ensuring compliance with approved designs, drawings, specifications, quality standards, construction schedules and contractual requirements. Supervision of utility protection/relocation works and coordination with utility-owning agencies and with the ongoing/parallel terminal-expansion contractor(s) to avoid work-front conflicts and maintain uninterrupted airport operations, passenger flow and life-safety systems during construction.
- 1.2.10. Contract Administration & Financial Management: Administer the works contract, review Contractor's submissions, shop drawings, work programmes and procurement schedules; certify IPCs and final payments; evaluate variations and claims; assist in resolution of contractual issues/disputes; maintain project records and prepare cost/progress reports and relevant Planning Commission documentation.
- 1.2.11. Quality, Safety & Environmental Management: Establish and monitor QA/QC procedures, inspect works and materials, review testing and commissioning, monitor Contractor's HSE arrangements and ensure implementation of appropriate safety, environmental and operational requirements, particularly considering that the works are within an operational airport environment. Review of temporary works and erection method statements for the structural steel pedestrian bridge/canopy, and safety monitoring of utility diversion works and any works within live airside/landside operational zones.
- 1.2.12. Field Design Support Services (FDSS): Provide design support during construction, including finalization/issuance of IFC drawings, review of Contractor's shop/working drawings, clarification of design issues, review of proposed design revisions/material substitutions, and timely resolution of design discrepancies, omissions or unforeseen site conditions. Field design support specific to tie-in works at the interfaces with the existing terminal, the Domestic extension and (when triggered) the future International expansion, and to resolution of design issues arising from utility diversions encountered during construction.
- 1.2.13. Utility Identification, Impact Assessment & Relocation Design: Identify all existing storm water drainage, sewerage, water supply, electrical (HT/LT) and communication/IT utilities within and adjacent to the project footprint; assess the impact of the new bridge foundations, piers, connector structures and canopy on such utilities; prepare protection-in-place measures where relocation is not warranted and detailed relocation/diversion design (including temporary and permanent diversions) where required; prepare cases to obtain No-Objection Certificates (NOCs) and approvals from the concerned utility-owning entities (including relevant PAA services, the water & sewerage agency, the power distribution company, and telecom/communication operators); and supervise utility protection/relocation works during construction, coordinating temporary diversions so as to maintain uninterrupted airport operations throughout

1.2.14. Post-Construction & Close-Out Services: During the Defects Notification Period, undertake periodic inspections and supervision of remedial works; facilitate handing/taking-over, prepare final project documentation, as-built drawings and BIM as-built model, maintenance schedules/manuals, PC-IV/other close-out documentation and assist the Procuring Agency in project close-out and audit observations



2. Submission of Applications

- 2.1. Pakistan Airports Authority (PAA) invites applications from qualified consultants or Joint Ventures of consultants (hereinafter referred to as "Applicant(s)) to undertake the "Consulting Services for Planning, Design and Construction Supervision for the Extension of Departure Level Bridge at Allama Iqbal International Airport (AllAP), Lahore."
- 2.2. Applications for Expression of Interest must be prepared in accordance with the instructions provided herein and should be clearly labelled "Application for Expression of Interest "Consulting Services for Planning, Design and Construction Supervision for the Extension of Departure Level Bridge at Allama Iqbal International Airport (AllAP), Lahore". **Applications shall only be submitted electronically through the EPADS V2.0 platform.**
- 2.3. The Applicant is expected to examine all instructions, forms, and terms in the Expression of Interest Documents and to furnish with its application all information or documentation as is required by the Expression of Interest Documents.
- 2.4. All pages of the Expression of Interest Documents should be sequentially numbered, stamped, and signed or initialed by an authorized representative.
- 2.5. The Application as well as all correspondence and documents relating to the Expression of Interest exchanged by the Applicant and the Employer, shall be written in English language. Supporting documents and printed literature that are part of the Application may be in another language, provided they are accompanied by an accurate translation of the relevant passages in the English language, in which case, for purposes of interpretation of the Application, the translation shall govern.
- 2.6. Applicants are required to respond to all questions and provide complete information as specified in this document. Any false statements or omissions of essential information may result in the disqualification of the Applicant.
- 2.7. Applicants may request clarifications regarding the contents of the Expression of Interest Documents in writing. Responses to such queries will be provided in writing within three working days, provided that the requests are received at least seven calendar days before the deadline for submission of the Expression of Interest Documents.
- 2.8. The Employer reserves the right to amend the Expression of Interest Documents at any time prior to the submission deadline by issuing addenda. Any such addenda shall become an integral part of the Expression of Interest Documents and will be communicated in writing to all parties by uploading through the EPADS V2.0 platform.
- 2.9. The Employer may, at its sole discretion, extend the deadline for the submission of Expression of Interest applications either on its own initiative or in response to requests from prospective Applicants, by issuing a corrigendum.
- 2.10. To facilitate the evaluation process, the Employer may request clarifications of any submitted information. Such requests shall be made in writing, and responses must be provided within a reasonable period, not to exceed five days. If an Applicant fails to provide the requested clarifications by the specified date and time, the application will be evaluated based solely on the information originally submitted.
- 2.11. The Applicant shall bear all costs associated with the preparation and submission of its Application. The Employer will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the Expression

of Interest process.

3. Evaluation/ Expression of Interest Criteria

3.1. General

- 3.1.1. Applicants shall be evaluated for shortlisting based on the criteria set forth in Clauses 3.2 to 3.3, which pertain to the Applicant's Financial Soundness, General and Specific Experience and Personnel Capability, as demonstrated by the information provided in the Forms included herein. The experience and resources of Sub-Consultants shall not be considered in assessing the Applicant's compliance with the qualifying criteria. However, in the case of Joint Ventures, the experience and resources of all participating firms will be evaluated in accordance with Clause 5.
- 3.1.2. The Employer reserves the right to verify or request clarification of any information submitted by Applicants. Any application containing false statements knowingly made by the Applicant, or any information provided in connection with the application that is incorrect in any respect and was intended to influence the Employer's decision on shortlisting, may be rejected. Additionally, the Employer will take appropriate action in accordance with the PPRA regulatory framework concerning corrupt and fraudulent practices.

3.2. Mandatory Requirements

- 3.2.1. All Applicants must fulfill the mandatory requirements specified below and provide the supporting documentation accordingly. The documents submitted shall be considered final, and no amendments or additional submissions will be accepted thereafter. Failure to comply with the mandatory requirements set forth below will result in the application being deemed non-compliant and may lead to the disqualification of the Applicant. The mandatory requirements are outlined as follows:
 - 3.2.1.1. Valid registration with the Pakistan Engineering Council (PEC) as a consultant.
 - 3.2.1.2. The PEC registration mentioned in Clause 3.2.1.1 must include registration in Project Profile Codes 1215, and 1216 Service Codes of 0532, 0537 and 0546. In the case of a Joint Venture (JV), at least one member of the JV must meet this requirement.
 - 3.2.1.3. All foreign consulting firms intending to participate in this procurement process must comply with the Pakistan Engineering Council (PEC) Bye-Laws. The foreign firm must hold a valid PEC registration as a Consulting Engineer/Consulting Firm under the Consulting Engineers/Consulting Firms Registration Regulations, permitting it to provide consultancy services in Pakistan. Foreign firms must participate through a Joint Venture (JV) with a Pakistani consulting firm duly registered with PEC. At the shortlisting stage, firms shall submit a Letter of Intent (LOI) to form a JV, executed on the letterhead of each JV partner, confirming their mutual commitment to jointly pursue this assignment. Project-specific PEC registration of the JV, as required under the PEC Bye-Laws, shall not be

required at the PQ stage. Firms found technically qualified at the PQ stage shall, as a condition for participation in the Request for Proposals (RFP) stage, submit evidence of the JV's project-specific registration with PEC, duly issued in accordance with the applicable PEC Bye-Laws, prior to or along with submission of the RFP. Failure to provide such project-specific registration at the RFP stage shall render the JV ineligible for further evaluation.

- 3.2.1.4. Registration with the Federal Board of Revenue (FBR) as an active taxpayer. For foreign firms participating in a JV, registration with the relevant authority in the jurisdiction of their registration is required.
- 3.2.1.5. Valid Registration with Securities & Exchange Commission of Pakistan (SECP). In case of Foreign Consultants participating in JV, Certificate of Incorporation in the firm's Country of Origin is required.
- 3.2.1.6. Letter of Application (**Annexure A**), duly signed by an authorized representative of the Applicant.
- 3.2.1.7. Joint Venture agreement or a letter of intent to form such an agreement, duly signed by all members (in the case of a Joint Venture).
- 3.2.1.8. Power of Attorney (on non-judicial Stamp Paper valuing PKR 500) specifically authorizing the authorized representative to sign and submit the application for Expression of Interest on behalf of the Applicant.
- 3.2.1.9. Affidavit of non-Blacklisting on judicial stamp paper to the effect that the firm/ JV/ Consortium partner(s) has never been blacklisted with any Government Department/ Agency/ Authority

3.3. Detailed Evaluation

After the initial screening of all Applicants, a detailed evaluation shall be undertaken using the following criteria based on the scoring system as follows:

3.3.1. Evaluation Criteria:

The Applicants are required to qualify by meeting the minimum qualifying threshold in individual categories and overall qualification points as well. In the case of a Joint Venture (JV), the JV must collectively qualify the criteria as given hereunder:

Category	Points	
	Max. Points	Min. Qualifying threshold
A. Financial Soundness	10	[50% of 10] = 05
B. General / Specific Experience	50	[50% of 50] = 25
C. Personnel	40	[50% of 40] = 20
Total Points	100	[70% of 100] = 70

3.3.1.1. Financial Soundness:

The financial capacity and soundness of the Applicant shall be ascertained on the basis of audited financial statements duly certified by a Chartered Accounting Firm submitted with (**Form A-4**).

Marks shall be awarded on the basis of the following criteria: -

Criteria, sub-criteria for assessment of Financial Soundness.	Points
(1) Average Annual Turnover of the Applicant Average Annual turnover for any three of last five financial years. Form A-4 shall be filled in this regard. [05 marks if average annual turnover of any three of last five financial years is PKR 500 million or above.] Average Turnover = (Year 1 + Year 2 + Year 3) ÷ 3 [For average turnover of less than PKR 500 million, marks shall be awarded as per following formula: (A × 5 / 500), where 'A' is average annual turnover in Million]	05
(2) Average Annual Working Capital Average Annual Working Capital for any three of last five financial years. Form A-4 shall be filled in this regard. Average Working Capital = (Year 1 + Year 2 + Year 3) ÷ 3 [05 marks if average working capital any three of last five financial years is PKR 300 million or above] [For average working capital of less than PKR 300 million, marks shall be awarded as per following formula: (A × 5 / 300), where 'A' is average annual working capital in Million]	05
Total Points for this criterion – 'A'	10

3.3.1.2. **General/Specific Experience:**

Marks shall be awarded based on the following criteria for evaluation of the experience of the Applicant.

Note: For the Applicant's experience, either independent or as a member of JV, marks shall be awarded if the "Completion of Services (Design and/or Supervision)" and any other supporting document (clearly stating the date of completion of either Services and project cost) of the respective project is submitted with **Form A-2 and A-3**. A particular project for an engineering design service can only be claimed against one of the sub-criteria below.

Criteria, sub-criteria for assessment of Experience	Points
[1] Experience in General Engineering Consultancy Services General Experience of all types of engineering design consultancy services in the last ten (10) years for projects having a minimum overall Completion/Estimated Cost of PKR 1,000 million for local/ US \$ 3.5 Million for foreign JV partner. <i>Three (03) marks shall be awarded for each successfully</i>	10

completed project. Maximum 10 Marks shall be awarded if ≥ 4 successfully completed project.		
[2] Experience in Roads & Highways Projects Experience of Engineering Design Services for Road and Highways projects with a minimum cost of the project of Rs 2,000 million for local / US \$ 7.0 Million for foreign JV partner in the last fifteen (15) years. [05 Points for each successfully completed project with maximum of 10 Points].	10	
[3] Specific Experience of Bridge/Flyover a) Experience of Engineering Design Consultancy services for a bridge/Flyover project having minimum cost of the project of Rs 1,000 million for local/ US \$ 7 Million for foreign JV partner in the last fifteen (15) years. [Eight (08) Points for each project with maximum of 16 Points for each successfully completed project.] b) Experience of construction supervision Consultancy services for a bridge/Flyover/Metro having minimum cost of the project of Rs 2,000 million for local/ US \$ 7 Million for foreign JV partner in the last fifteen (15) years. [Seven (07) Points for each successfully completed project with maximum of 14 Points].	30	
Total Points for this criterion – ‘B’		50

3.3.1.3. Key Personnel:

Marks shall be awarded on the basis of the qualification and experience of the following key experts subject to submission of **Form A-6 and A-7** for each Key Experts

Criteria, sub-criteria for assessment of Personnel Capabilities			
Expert	Minimum Academic Qualification	Minimum Relevant Experience	Maximum Points
Project Team Leader	M.Sc. Civil Engineering / Project Management Registered with PEC as Professional Engineer	10 years	05
Architect	B.Sc. Architecture Registered with PCATP	10 years	05
Structural Design Engineer	M.Sc. Civil (Structures) Registered with PEC as Professional Engineer	10 years	05

Pavement Design Engineer	M.Sc. Civil (Transportation) Registered with PEC as Professional Engineer	10 years	05
Mechanical / HVAC Design Engineer	M.Sc. Mechanical Registered with PEC as Professional Engineer	10 years	05
Electrical Design Engineer	M.Sc. Electrical Registered with PEC as Professional Engineer	10 years	05
Network Design Engineer	B.Sc. Computer System / IT / Electronics / Telecom Registered with PEC as Professional Engineer	05 years	05
Contract Specialist	B.Sc. Engineering Registered with PEC as Professional Engineer	10 years	05
Total Points for this criterion – ‘C’			40

Note: In the case of foreign experts, registration with the relevant authority in the country of practice shall be submitted in place of PEC registration.

The number of points to be assigned to each of the above positions shall be determined considering the following two sub-criteria and relevant percentage weights:

Qualifications: 30%

Relevant Experience: 70%

Total weight: 100%

Total for the Three Criteria (A+B+C): [100 Points]

3.4. Litigation History (Form A-8)

- 3.4.1. The Applicant is required to provide accurate and complete information regarding any litigation and/or arbitration involving their firm or Joint Venture (JV) that has arisen from contracts either completed or currently under execution.

4. Blacklisting & Other Affidavits (Form A-9)

- 4.1. The Applicant shall submit an undertaking or affidavit on non-judicial stamp paper of at least PKR 100, affirming the following:
- 4.1.1. The Applicant has never been blacklisted/ debarred by the government /Semi government or any autonomous body.
 - 4.1.2. All documents, particulars, and information provided in the Expression of Interest application are accurate and true to the best of their knowledge.
 - 4.1.3. The Applicant has never indulged in corrupt, fraudulent, or collusive practices in competing contracts.

5. Joint Venture (JV)

5.1. Joint Venture (JV) must comply with the following requirements: -

- 5.1.1. The maximum number of members in a Joint Venture (JV) shall not exceed three firms. Any Applicant consisting of a JV with more than three members shall be disqualified.
- 5.1.2. They must collectively qualify the criteria given in Clause 3 heretofore, for which purpose the relevant figures for each of the partners shall be added together to arrive at their total capacity.
- 5.1.3. If the Applicant is an existing or intended JV, submit a copy of the JV Agreement, or a letter of intent to enter into such an agreement in case of award of contract. The respective document shall be signed by all legally authorized signatories of all the parties to the existing or intended JV, as appropriate. All firms comprising the joint venture shall be legally constituted.
- 5.1.4. Each individual firm in the JV must be registered with income tax and sales tax departments and must be on the active taxpayers' list of the Federal Board of Revenue. For foreign firms participating in a JV, registration with the relevant authority in the jurisdiction of their registration is required.
- 5.1.5. Application submitted by an existing or intended JV shall include an undertaking signed by all parties (i) stating that all parties shall be jointly and severally liable, and (ii) nominating a Representative who shall have the authority to conduct all business for and on behalf of any and all the parties the JV during the bidding process and, in the event the JV is awarded the contract, during contract execution.
- 5.1.6. Each Applicant shall submit only one proposal either by himself, or as a partner in a joint venture. An Applicant who submits more than one proposal will be disqualified and proposals submitted by him shall not be considered for evaluation and award.
- 5.1.7. Any change in a shortlisted JV after Expression of Interest shall not be allowed by the Employer. Consequently, the Request for Proposal (RFP) documents will not be issued, and proposals will not be accepted from any JV that has undergone changes following shortlisting.

6. Conflict of Interest

- 6.1. The Applicant, including all members of a Joint Venture (JV), must not be associated, nor have been associated in the past, with the Contractor or any other entity engaged by the Employer for the execution of works, provision of goods, non-consulting services, or in any other capacity that may give rise to a conflict of interest. Any such association may result in the disqualification of the Applicant.

7. Updating Expression of Interest Information

- 7.1. Applicants shall be required to update the financial, personnel and any other pertinent information used for shortlisting at the time of submitting their proposals, to confirm their continued compliance with the qualification criteria and verification of the information provided at the time of Expression of Interest. A proposal shall be rejected if the Applicant's qualification thresholds are no longer met at the time of bidding.

8. Other Factors

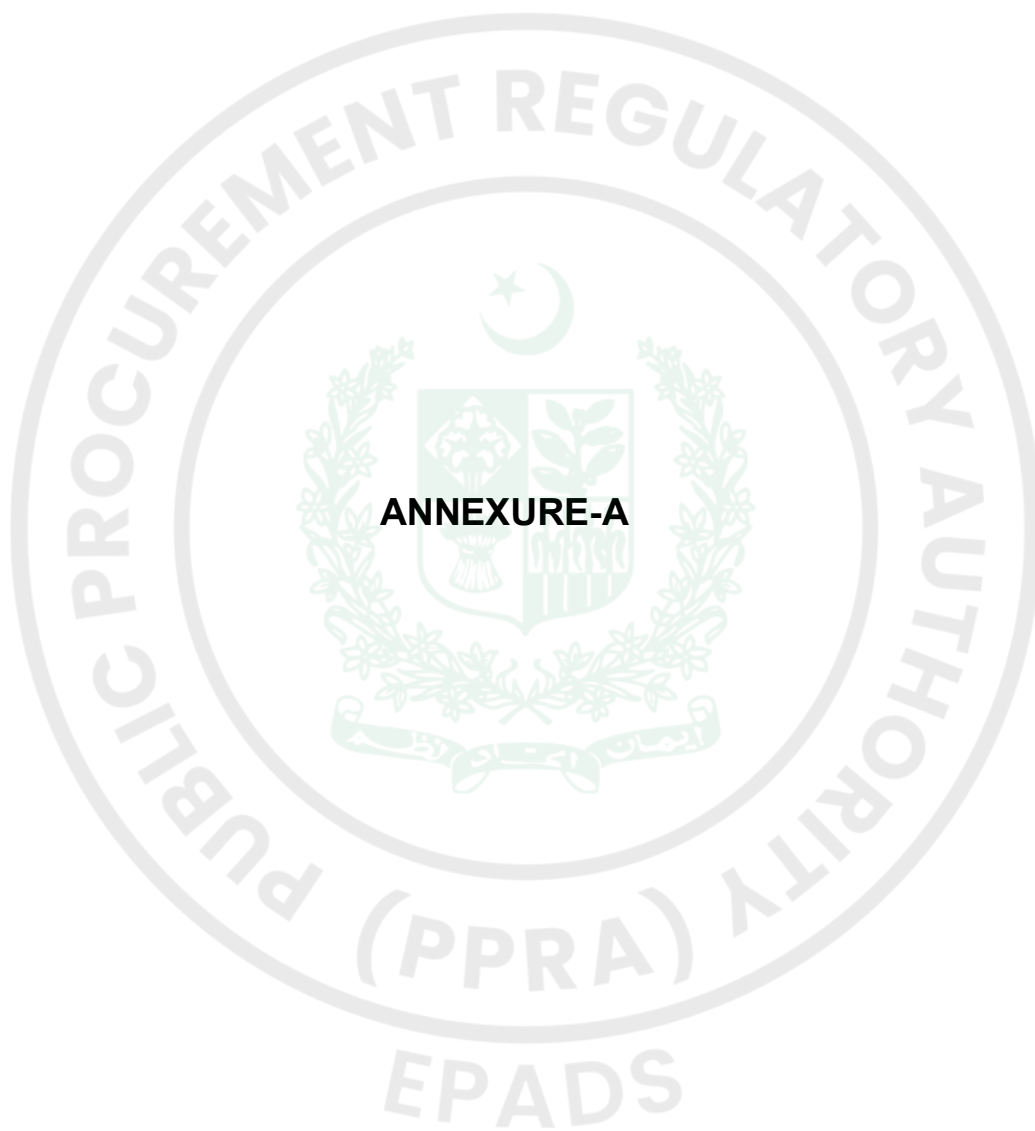
- 8.1. Only Consultants and JVs that have been shortlisted under this procedure shall be invited to submit proposals. A qualified Consultant or a member of a qualified Joint Venture (JV), Consortium or Association shall participate only in one proposal for the Contract. If a firm submits more than one proposal, singly or as a Joint Venture (JV), Consortium or Association, all proposals including that consultant will be rejected.
- 8.2. The Employer reserves the right to:-
 - 8.2.1. Amend the scope and value of any contract(s) for which proposals are to be solicited. In such an event, only those shortlisted consultants who meet the revised requirements of the contract(s) as amended shall be eligible to submit proposals.
 - 8.2.2. Reject or accept any or all applications in accordance with the provisions set forth herein.
 - 8.2.3. Cancel the Expression of Interest process and reject all applications.
- 8.3. The Employer shall neither be liable for any such actions nor be under any obligation to inform the Applicant of the grounds for rejection. However, the grounds for rejection may be communicated upon request.

9. Notification of Shortlisting

- 9.1. The Employer shall notify all Applicants in writing of the names of those Applicants who have been shortlisted. In addition, those Applicants who have been disqualified will be informed separately. The Shortlisting Result shall also be uploaded to EPADS.

10. Request for Proposal

- 10.1. After the notification of the results of the shortlisting, the Procuring Agency will invite the proposal from all the Applicants that have been shortlisted.



Annexure-A

Letter of Application

[Letterhead paper of the Applicant, or partner responsible for a joint venture, including full postal address, telephone No. fax no., telex no., cable and e-mail address]

Date:.....

To:

Sirs,

1. Being duly authorized to represent and act on behalf of..... (hereinafter "the Applicant") and having reviewed and fully understood all the Shortlisting information provided, the undersigned hereby apply to be shortlisted as a Consultant for assignment for the **Consulting Services for Planning, Design And Construction Supervision For The New Departure Level Bridge, Extension Of Concourses and Allied Works at Allama Iqbal International Airport (AllAP), Lahore.**
2. Attached to this letter are copies of original documents defining¹:
 - (a) the Applicant's legal status;
 - (b) the principal place of business; and
 - (c) the place of incorporation (for Applicants who are corporations); OR
the place of registration and the nationality of the owners (for Applicants who are partnerships or individually-owned firms).
3. Your Organization and its authorized representatives are hereby authorized to conduct any inquiries or investigations to verify the statements, documents, and information submitted in connection with this application, and to seek clarification from our bankers and clients regarding any financial and technical aspects. This Letter of Application will also serve as authorization to any individual or authorized representative of any institution referred to in the supporting information, to provide such information deemed necessary and requested by yourselves or the authorized representative to verify statements and information provided in this application, or with regard to the resources, experience, and competence of the Applicant.

¹

4. Your Organization and its authorized representatives may contact the following persons for further information², if needed.

General and Managerial Inquiries	
Contact 1	Telephone
	Cell
	Fax
	Email
Contact 2	Telephone
	Cell
	Fax
	Email

Personnel Inquiries	
Contact 1	Telephone
	Cell
	Fax
	Email
Contact 2	Telephone
	Cell
	Fax
	Email

Technical Inquiries	
Contact 1	Telephone
	Cell
	Fax
	Email
Contact 2	Telephone
	Cell
	Fax
	Email

Financial Inquiries	
Contact 1	Telephone
	Cell
	Fax
	Email
Contact 2	Telephone
	Cell
	Fax
	Email

5. This application is made with the full understanding that:
- (a) Proposals by shortlisted Applicants will be subjected to verification of all information submitted for Shortlisting at the time of bidding;
 - (b) Your Organization reserves the right to:
 - (i) amend the scope and value of any contract under this project; in such event proposal will only be called from shortlisted consultants who meet the revised requirements; and
 - (ii) reject or accept any application, cancel the Shortlisting process, and reject applications; and
 - (c) Your Organization shall not be liable for any such actions and its consequences and under no obligation to inform the Applicant of the grounds for actions at 5 (b) here above.

Applicants who are not joint ventures/ consortium/ association should delete para 6 & 7 and initial the deletions.

6. Appended to this application, we give details of the participation of each party, including capital contribution and profit/loss agreements, to the joint venture/consortium/ association. We also specify the financial commitment in terms of the percentage of the value of the (each) Contract and the responsibilities for execution of the (each) Contract.
7. We confirm that in the event that we submit a proposal, that proposal as well as any resulting Contract will be.
- (a) signed so as to legally bind all partners, jointly and severally; and
 - (b) submitted with a Joint Venture/ consortium/ association agreement providing the joint and several liability of all partners in the event the contract is awarded to us.
8. We certify that the information provided in the Shortlisting document is correct and final to the best of our knowledge and nothing contained herein, is contrary to the facts as available with the firm's official record and that Pakistan Airports Authority (PAA) (the Employer) has complete right to disregard our application should it fail to meet any of their Shortlisting criteria.
9. The undersigned declare that the statements made and the information provided in the duly completed application are complete, true, and correct in every detail.

Signed	Signed
Name	Name
For and on behalf of (name of Applicant or lead/ authorized partner/ member of a joint venture, consortium or association)	For and on behalf of (name(s) of other authorized partner(s)/ member(s) of a joint venture, consortium or association)



Application Form A-1

General Information

All individual firms and each partner of a Joint Venture applying for Expression of Interest are requested to complete the information in this form. Nationality information is also to be provided for foreign owners or Applicants who are forming part of the Joint Venture, as required under the PEC Bye-Laws as a Joint Venture/ Consortium/ Association.

The use of subconsultant is not allowed for this particular assignment.

1.	Name of Firm	
2.	Head Office Address	
3.	Telephone	Contact Person: Name: Title:
4.	Fax	
5.	Email	Cell
6.	Place of Incorporation/Registration	Year of incorporation/registration

NAME AND NATIONALITY OF OWNERS		
	NAME	NATIONALITY
1.		
2.		
3.		
4.		
5.		

Application Form A-2

List of General/Specific Experience for Completed Projects

Name of Applicant or partner of a joint venture

Complete the form below, listing each project under its respective category. Each project will be evaluated against only one sub-criterion. For each project listed, a separate **Form A-3** must be submitted, accompanied by supporting documentation that is properly cross-referenced. Projects listed in **Form A-2** shall be used for evaluation and any other information provided shall not be considered for evaluation.

The State Bank's "Exchange Rates for Market-to-Market Revaluation by Authorized Dealers in Foreign Exchange - Ready" 14 days prior to the submission deadline shall be used for conversion of other currencies to PKR.

[1] EXPERIENCE IN GENERAL ENGINEERING CONSULTANCY SERVICES

Sr.	Name of the Project	Employer	Date of Completion	Completion Cost of Project (PKR)
1.				
2.				

[2] EXPERIENCE IN ROADS & HIGHWAYS PROJECTS

Sr.	Name of the Project	Employer	Date of Completion	Completion Cost of Project (PKR)
1.				
2.				

[3] SPECIFIC EXPERIENCE OF BRIDGE/FLYOVER

Sr.	Name of the Project	Employer	Date of Completion	Completion Cost of Project (PKR)
1.				
2.				

Application Form A-3

Detail of General/Specific Experience for Completed Projects

Name of Applicant or partner of a joint venture

Use a separate sheet for each contract and attach a substantiating document with each sheet to facilitate in evaluation process

The State Bank's "Exchange Rates for Market-to-Market Revaluation by Authorized Dealers in Foreign Exchange - Ready" 14 days prior to the submission deadline shall be used for conversion of other currencies to PKR.

Assignment name:	Approx. value of the contract (in current PKR):
Country: Location within country:	Duration of assignment (months):
Name of Client Name of Contractor	Total No. of staff-months of the assignment:
Address:	Approx. value of the services provided by your firm under the contract (in current PKR):
Start date (month/year): Completion date (month/year):	No. of professional staff-months provided by associated consultants:
Name of associated consultants, if any:	Name of proposed senior professional staff of your firm involved and functions performed (indicate most significant profiles such as project director/coordinator, team leader):
Sub-Criteria for Assessment of Experience as per table in Clause 3.1.1.2 <i>[A particular project will be considered against only one sub-criteria]</i>	Please tick the relevant sub-criteria: [1] Experience in General Engineering. Consultancy Services [2] Experience in Roads & Highways [3] Specific experience of Bridge/Flyover
Narrative description of project:	
Description of actual services provided by your staff within the assignment:	

Application Form A-4

Financial Capability

Name of Applicant or Partner of a Joint Venture

Applicants, including each partner of a joint venture, should provide financial information to demonstrate that they meet the requirements stated in the Instructions to Applicants. Each Applicant or partner of a joint venture must fill in this form. If necessary, use separate sheets to provide complete banker information. A copy of the audited balance sheets from the Chartered Accountant firm for any three of last five years i.e. 2020-21, 2021-22, 2022-23, 2023-24, and 2024-25 shall be attached to this Form.

The State Bank's "Exchange Rates for Market-to-Market Revaluation by Authorized Dealers in Foreign Exchange - Ready" 14 days prior to the submission deadline shall be used for conversion of other currencies to PKR.

Financial Information (PKR)	Historical information for any three of last five years (PKR, in millions)		
	----	----	----
Information from Balance Sheet			
(1) Total Assets (TA)			
(2) Current Assets (CA)			
(3) Total Liabilities (TL)			
(4) Current Liabilities (CL)			
Information from Income Statement			
(5) Total Revenue (TR)			
(6) Profits before Taxes (PBT)			
Net Worth (1) – (3)			
Current Ratio (2) / (4)			
Working Capital (2) – (4)			

Application Form A-5

Joint Venture Summary (if applicable)

NAME OF ALL PARTNERS OF A JOINT VENTURE
1. Lead Partner
2. Partner
3. Partner

ANNUAL TURNOVER DATA (Equivalent in PKR, millions)				
Partner	Form A-4 Page No.	Year....	Year	Year
1. Lead Partner				
2. Partner				
3. Partner				
Total:				

ANNUAL WORKING CAPITAL (Equivalent in PKR, millions)				
Partner	Form A-4 Page No.	Year....	Year....	Year.....
1. Lead Partner				
2. Partner				
3. Partner				
Total:				

Application Form A-6

Personnel Capabilities

Name of Applicant or partner of a Joint Venture

For specific positions essential to assignment, Applicants should provide the names of Key Experts qualified to meet the specified requirements stated for each position in **Clause 3.3.1.3**. The data on their experience should be supplied on separate sheets using one Form for each candidate (Application **Form A-7**) along with **CVs of candidates duly signed by the Key Expert**.

The CVs of other Experts which are not specified in this FORM shall not be considered for evaluation

1.	Title of Position
	Name of Prime Candidate
2.	Title of Position
	Name of Prime Candidate
3.	Title of Position
	Name of Prime Candidate
4.	Title of Position
	Name of Prime Candidate
5.	Title of Position
	Name of Prime Candidate
6.	Title of Position
	Name of Prime Candidate

Application Form A-7

Candidate Summary

Name of Applicant or partner of a Joint Venture

Position		
Candidate information	Name of Candidate	Date of Birth
	Professional Qualification	
	PEC / PCATP Number:	
Present employment	Name of Employer:	
	Address of Employer:	
	Telephone	Contact (manager/personnel officer)
	Fax	Email
	Job title of candidate	Years with present employer

Summarize professional experience in reverse chronological order. Indicate particular technical and managerial experience relevant to the Project.

Month/Dates/Years		Company / Project / Position / Relevant technical and management experience
From	To	

Application Form A-8

Litigation History

Name of Applicant or Partner of a Joint Venture

*Applicants, including each of the partners of a joint venture, should provide information on any history of litigation or arbitration resulting from contracts executed or currently under execution (Instructions to Applicants, **Clause 3.4.1**). A separate sheet should be used for each partner of the joint venture.*

Year	Award FOR or AGAINST Applicant	Name of Client, cause of litigation, and matter in dispute	Disputed amount (current value PKR or equivalent)

Application Form A-9

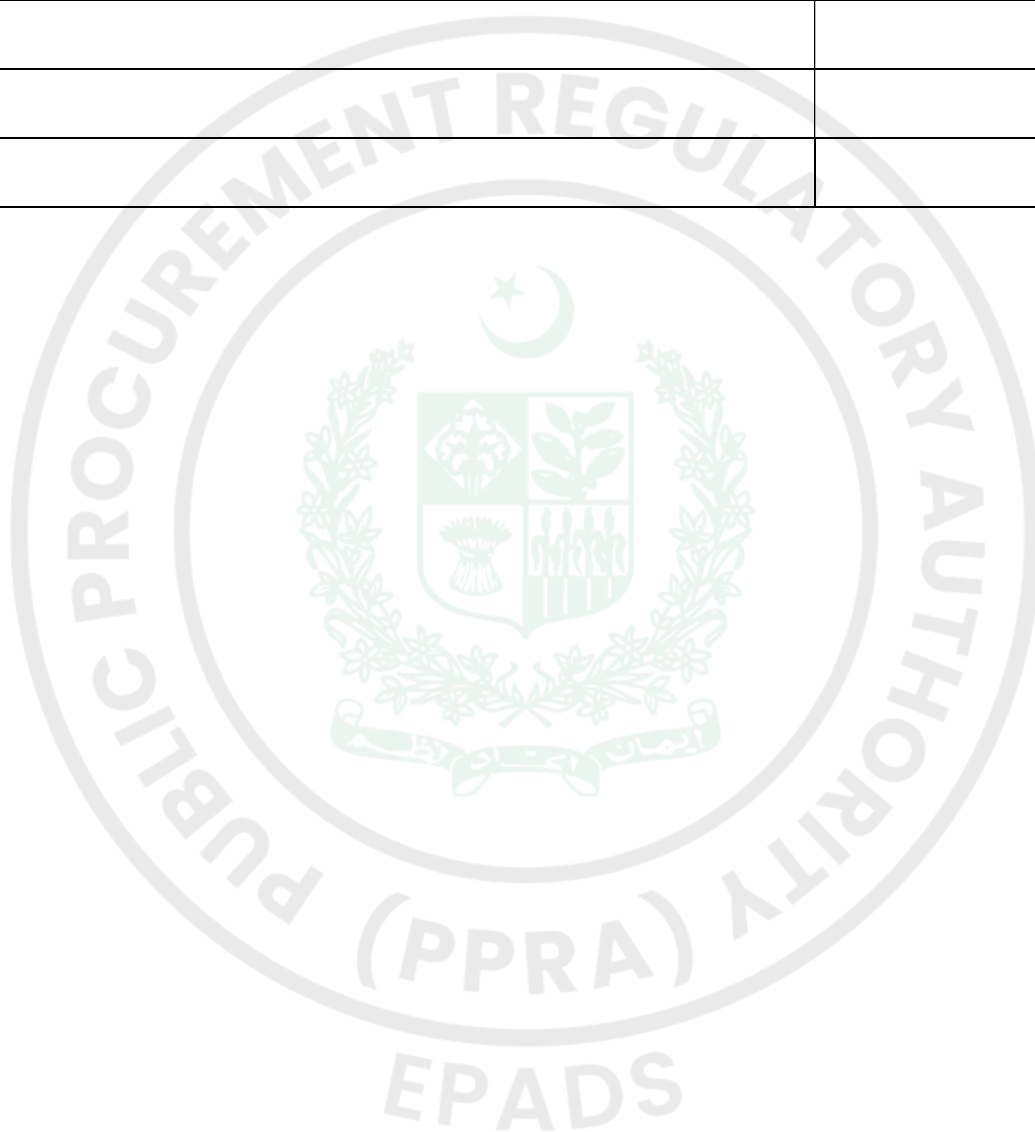
Additional Information

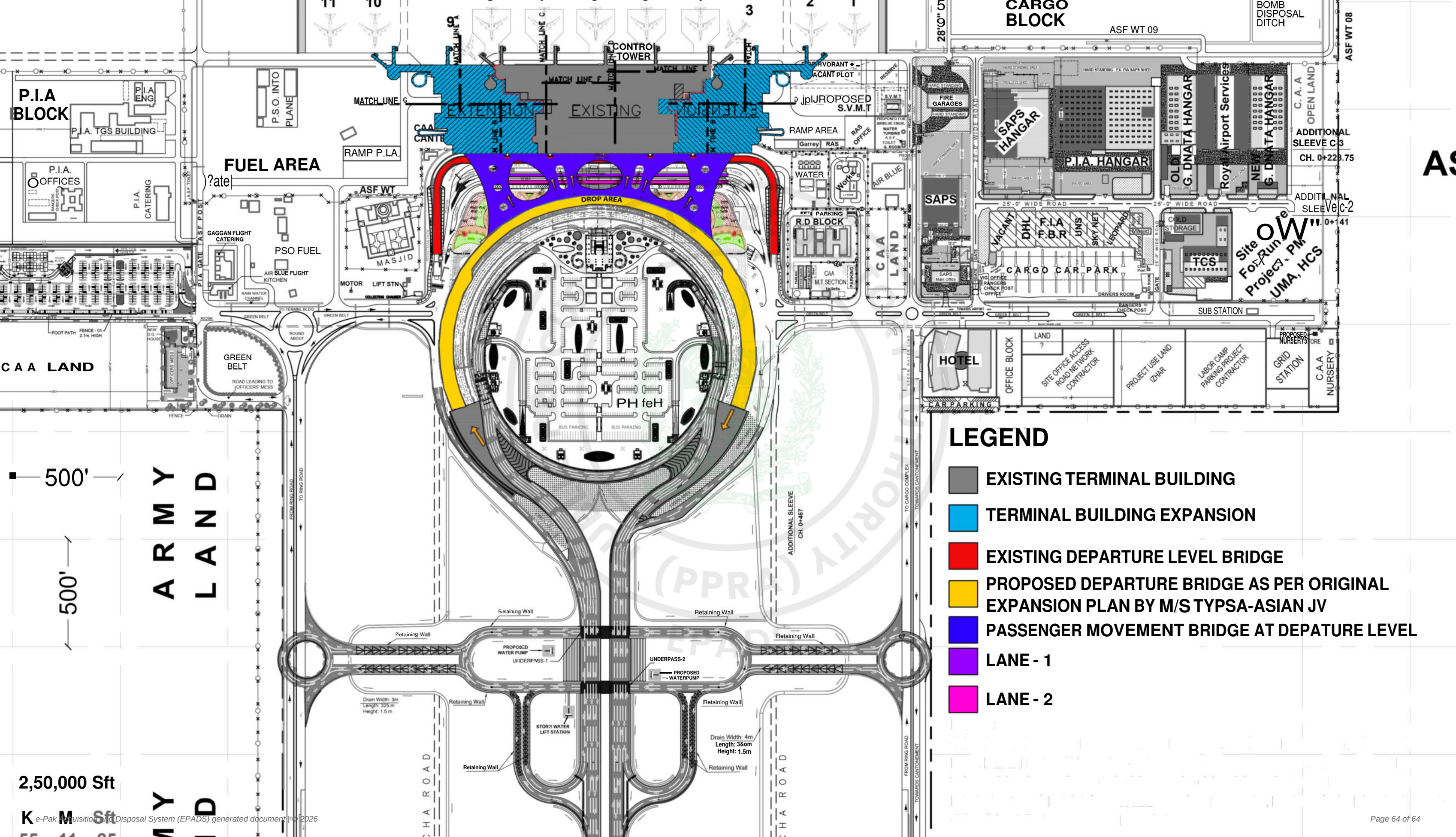
Name of Applicant or partner of a joint venture:

Sr.	Description	Attached	Not Attached
		Tick only one	
1.	Valid registration with the Pakistan Engineering Council (PEC) as a consultant including Profile Codes 1215, and 1216 and Service Codes of 0532, 0537 and 0546. In the case of a Joint Venture (JV), at least one member of the JV must meet this requirement		
2.	Valid PEC registration as a Consulting Engineer/Consulting Firm under the Consulting Engineers/Consulting Firms Registration Regulations, permitting it to provide consultancy services in Pakistan permitting the foreign firm to provide consultancy services in Pakistan.		
3.	JV Agreement or Letter of Intent (LOI) to form a JV, executed on the letterhead of each JV partner, confirming their mutual commitment to jointly pursue this assignment. (In case of JV)		
4.	Certificate of registration (NTN) with FBR along with proof of Active Tax Payer in Pakistan or relevant authority in case of foreign firm in JV		
5.	Valid Registration with Securities & Exchange Commission of Pakistan (SECP). In case of Foreign Consultants participating in JV, Certificate of Incorporation in the firm's Country of Origin		
6.	Power of Attorney (on non-judicial Stamp Paper valuing PKR 500) specifically authorizing the authorized representative to sign and submit the application for Expression of Interest on behalf of the Applicant.		
7.	Letter of Application (Annexure A), duly signed by an authorized representative of the Applicant.		
8.	Affidavit of non-Blacklisting on judicial stamp paper to the effect that the firm/ JV/ Consortium partner(s) has never been blacklisted with any Government Department/ Agency/ Authority.		
9.	An affidavit to the effect that all documents / particulars / information given with this Expression of Interest document are true.		
10.	An affidavit to the effect that the Applicant has never indulged in corrupt, fraudulent or collusive practice in competing for contracts.		
11.	An affidavit to the effect that the firm is not presently involved nor has been in the past in litigation with the Employer. Should this be otherwise the Applicant must provide such details in Form A-8 "Litigation History".		

Note: Any other pertinent information in support of this Expression of Interest should also be furnished and details mentioned below.

Sr.	Description	Remarks





P.I.A BLOCK

FUEL AREA

CARGO BLOCK

CONTROL TOWER

SAPS HANGAR

P.I.A. HANGAR

OLD G. DNATA HANGAR

NEW G. DNATA HANGAR

CARGO CAR PARK

HOTEL

EXISTING TERMINAL BUILDING

TERMINAL BUILDING EXPANSION

EXISTING DEPARTURE LEVEL BRIDGE

PROPOSED DEPARTURE BRIDGE AS PER ORIGINAL EXPANSION PLAN BY M/S TYPASA-ASIAN JV

PASSENGER MOVEMENT BRIDGE AT DEPARTURE LEVEL

LANE - 1

LANE - 2

ARMY LAND

2,50,000 Sft

K e-Pak Acquisition and Disposal System (EPADS) generated document